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Requirements Engineering as Information Search and Idea Discovery

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Centre for Creativity in
Professional Practice



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Some Scene-Setting

Requirement work is changing



Theories and tools must change

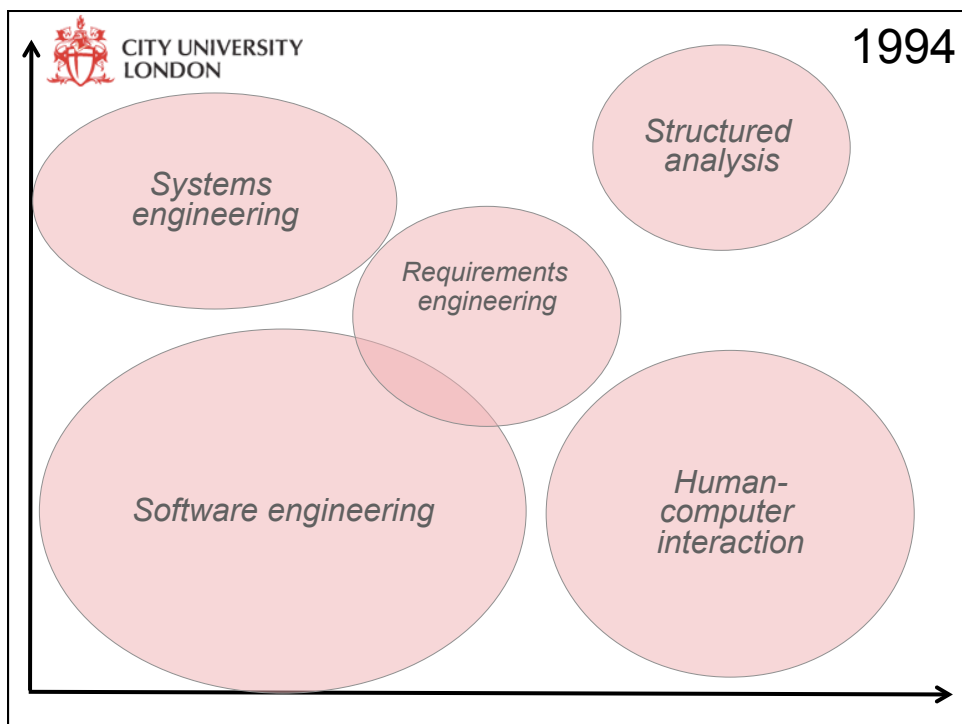
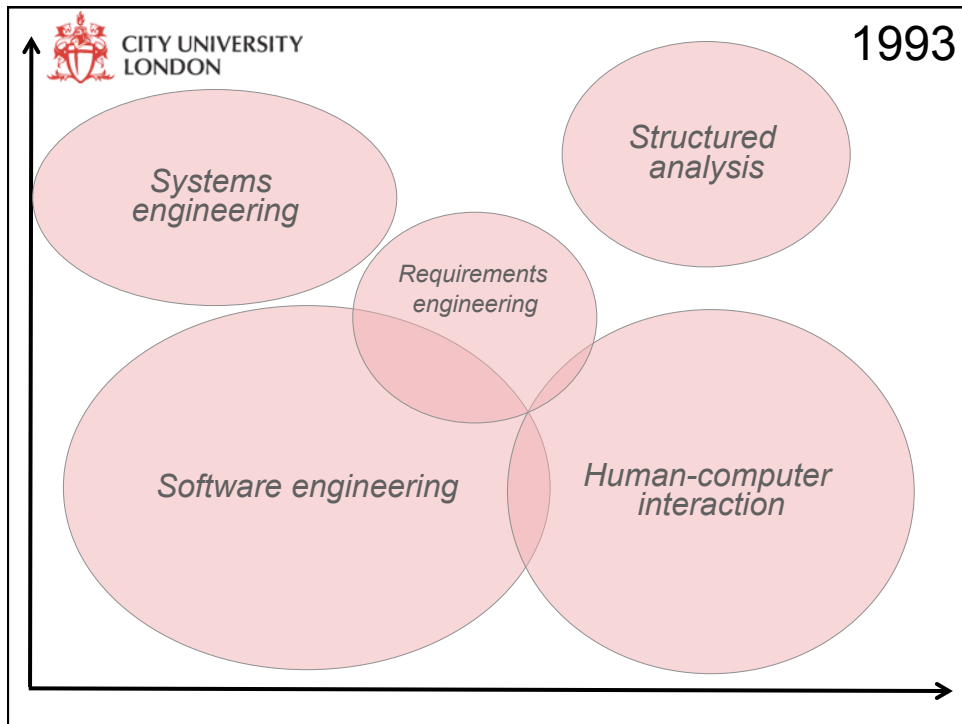


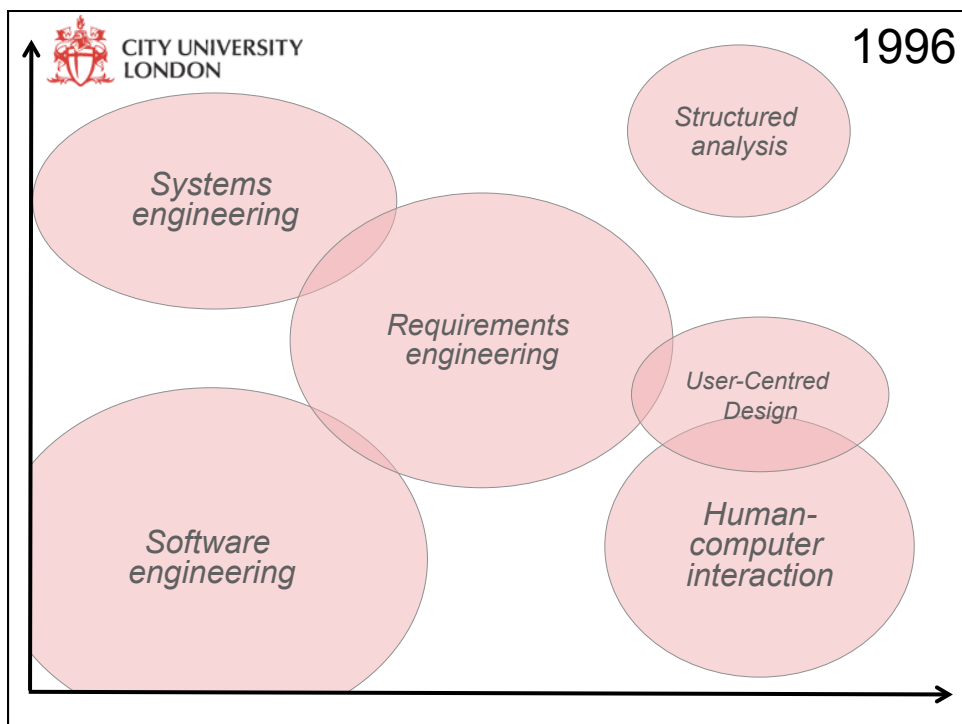
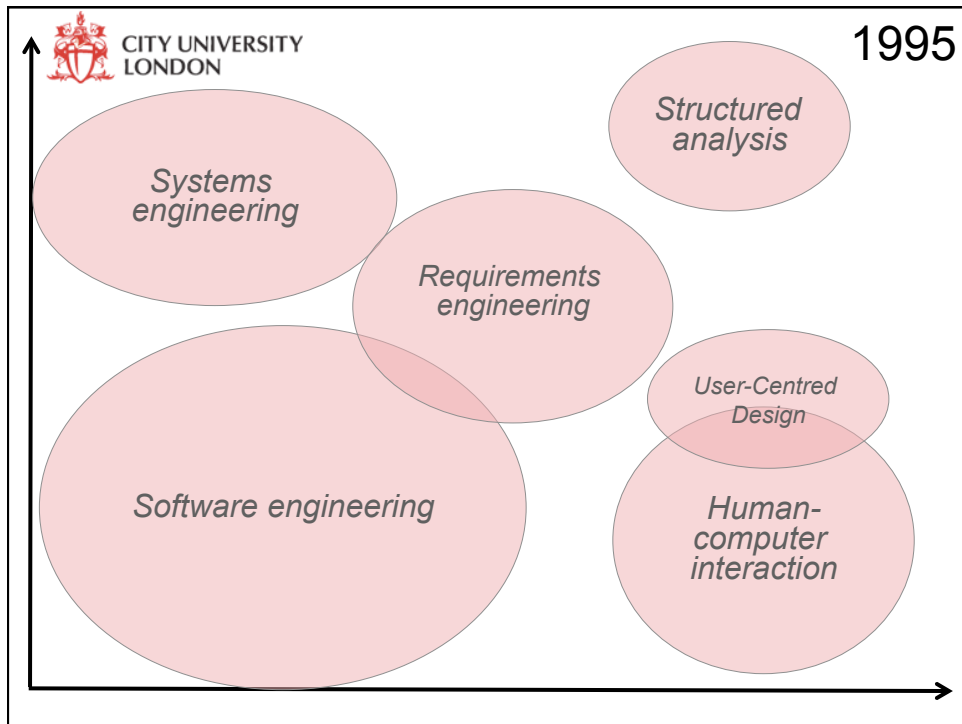
Modern requirements work is
inherently creative

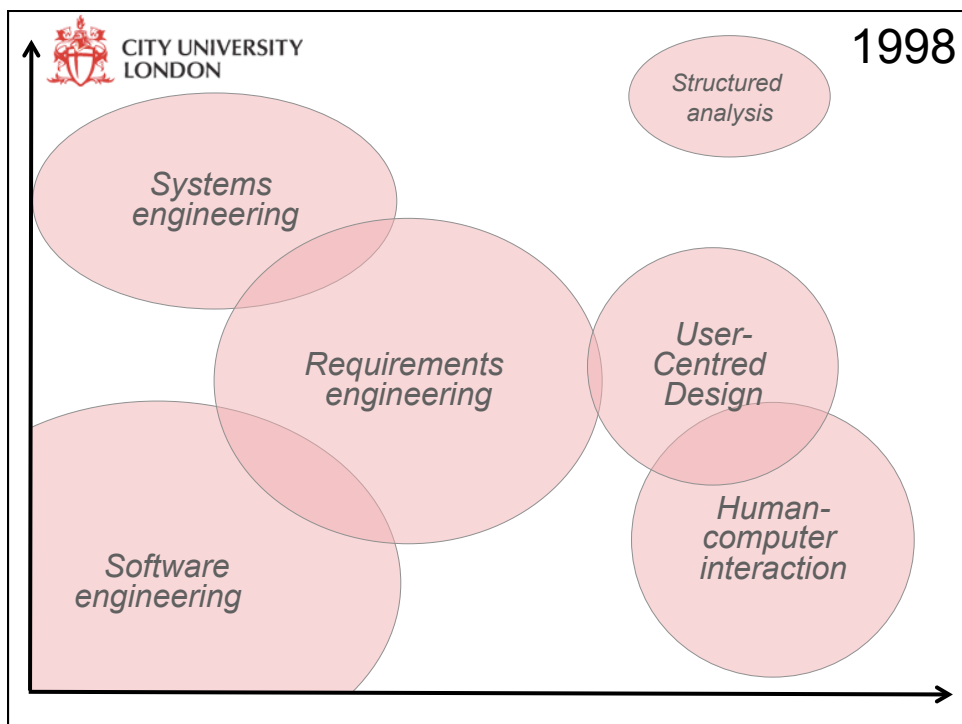
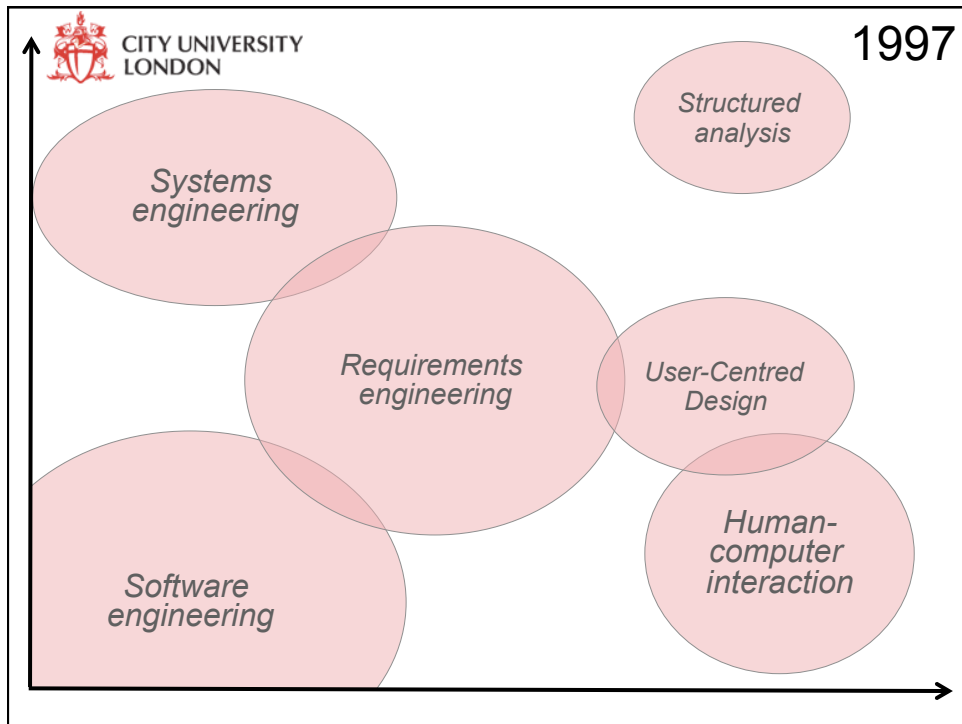


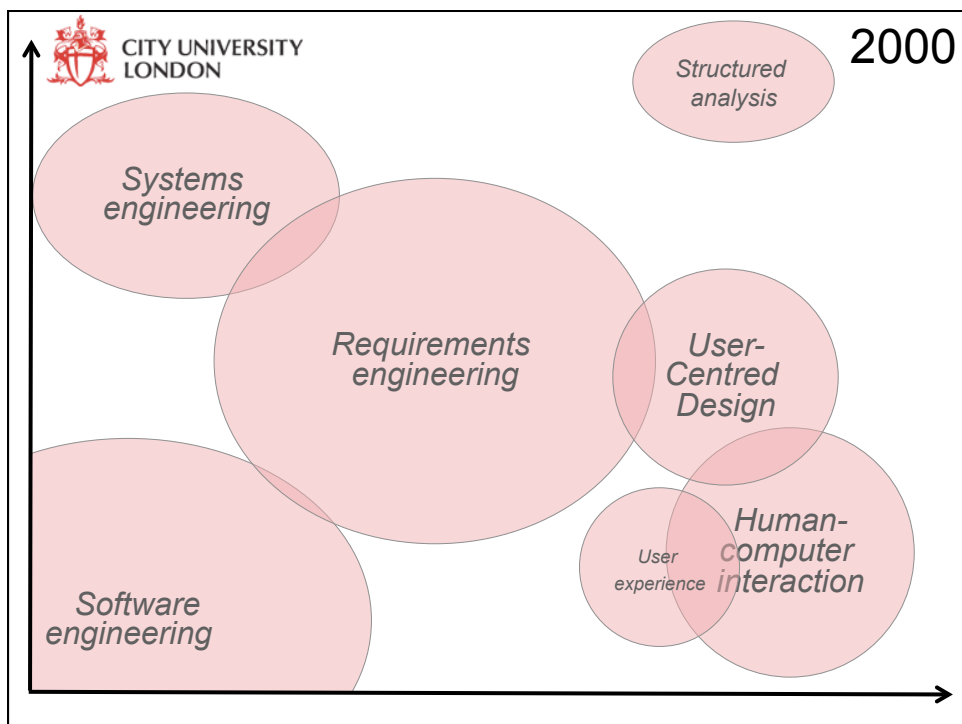
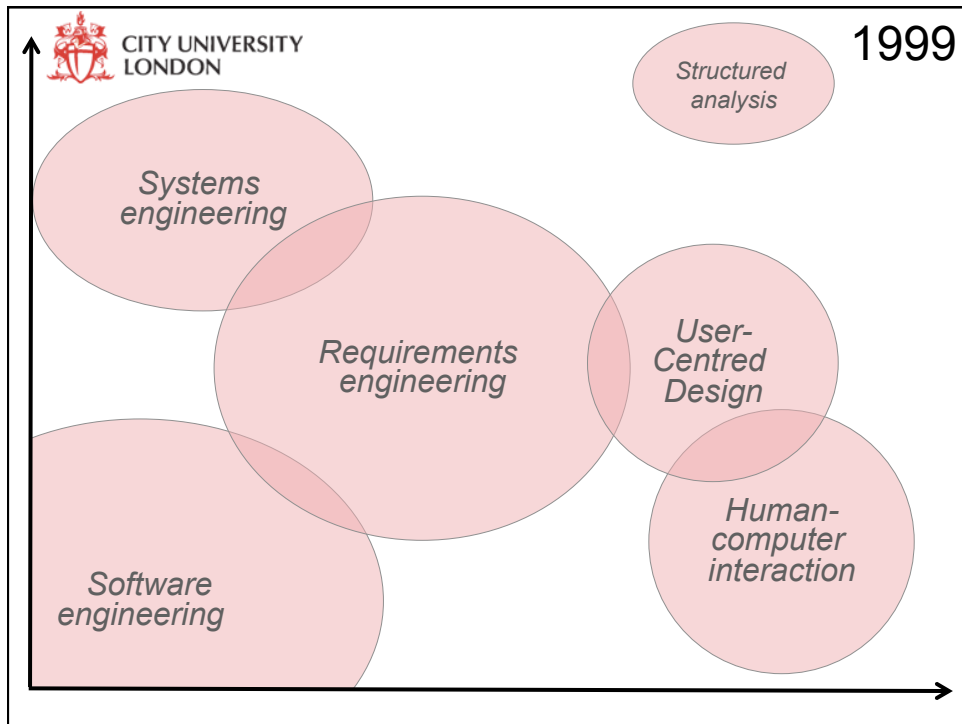
Convince that requirements
engineering as creative information
search and idea discovery

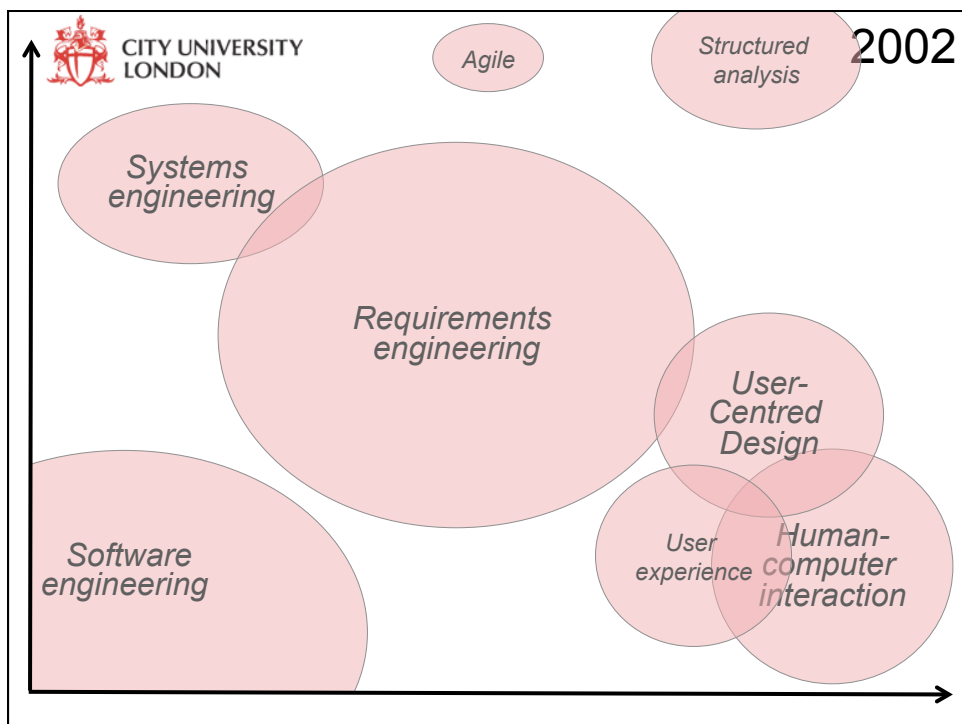
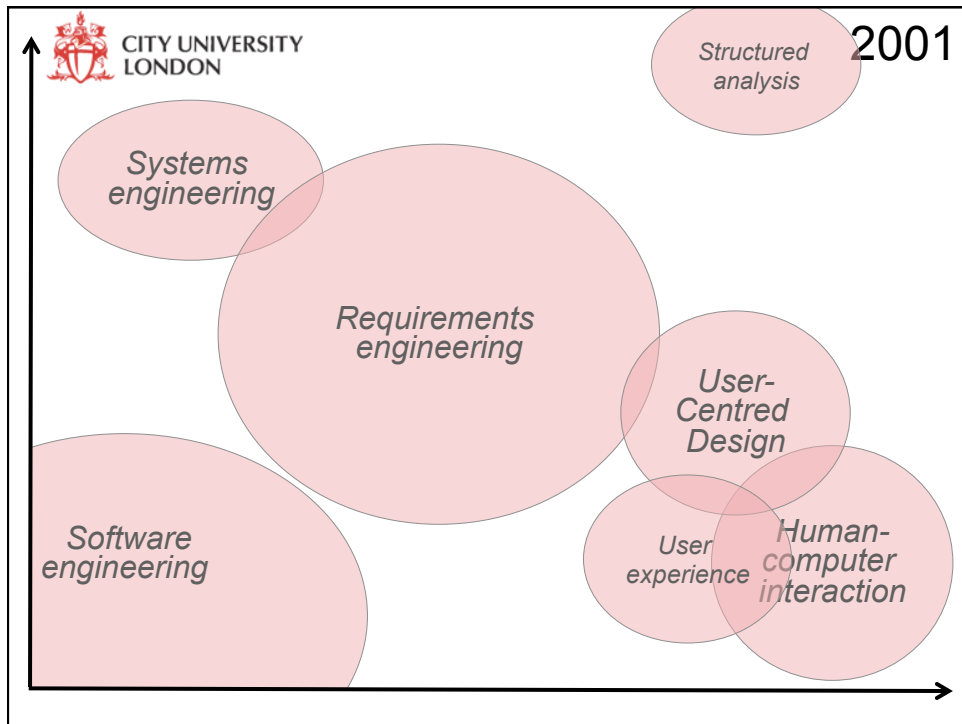


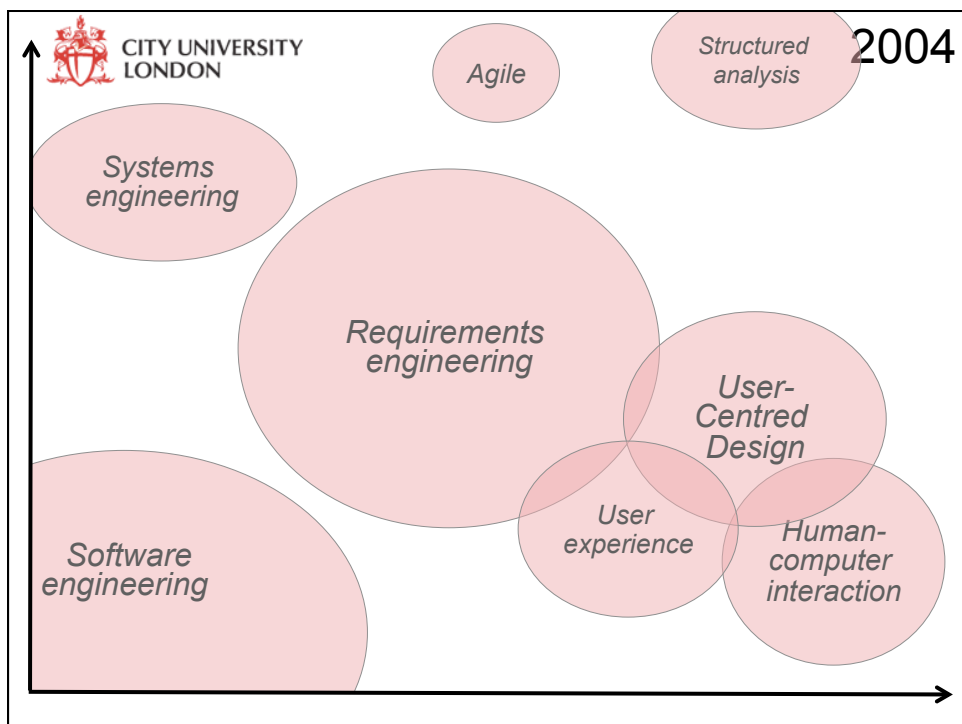
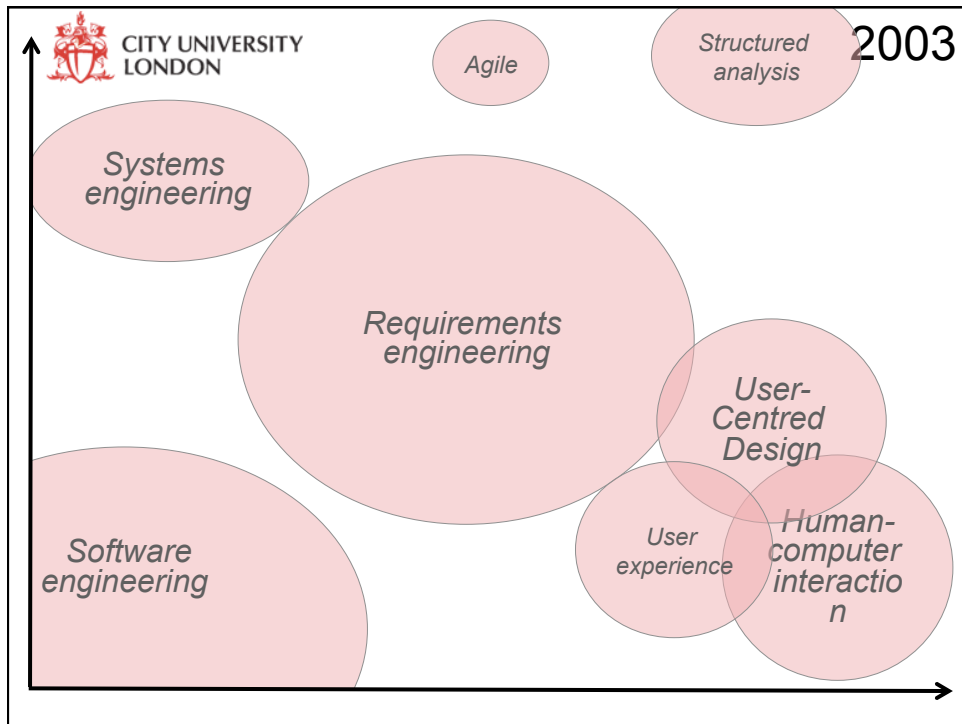


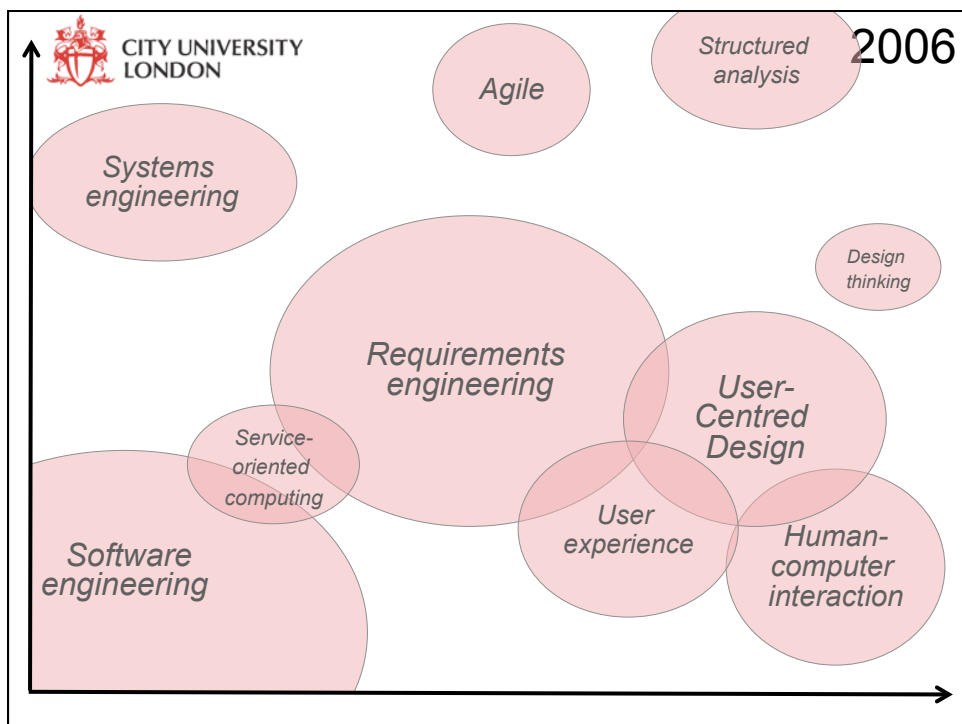
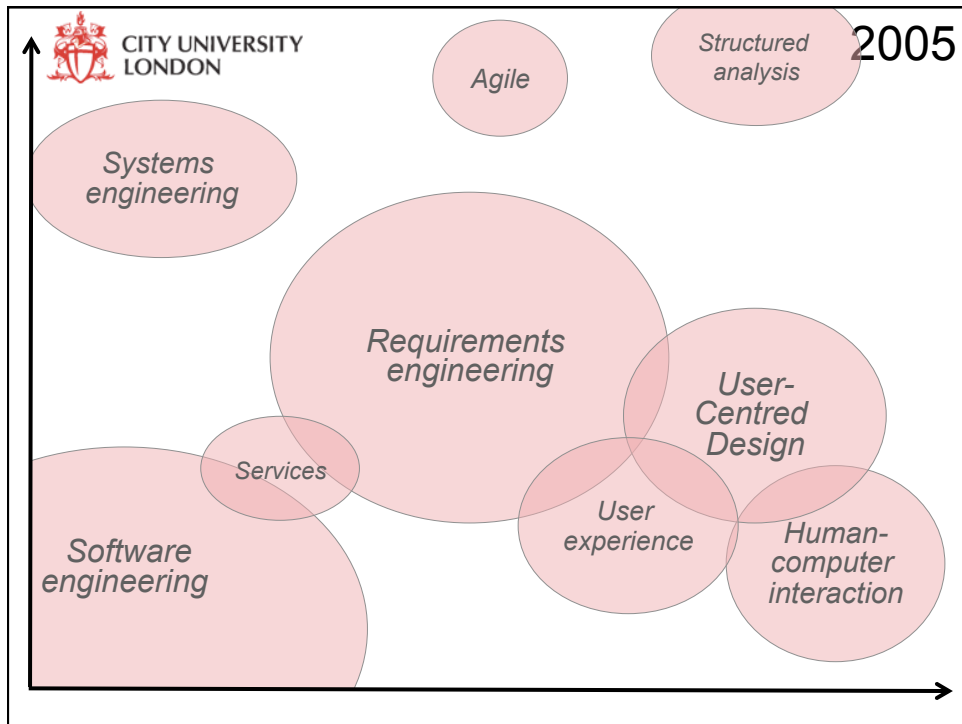


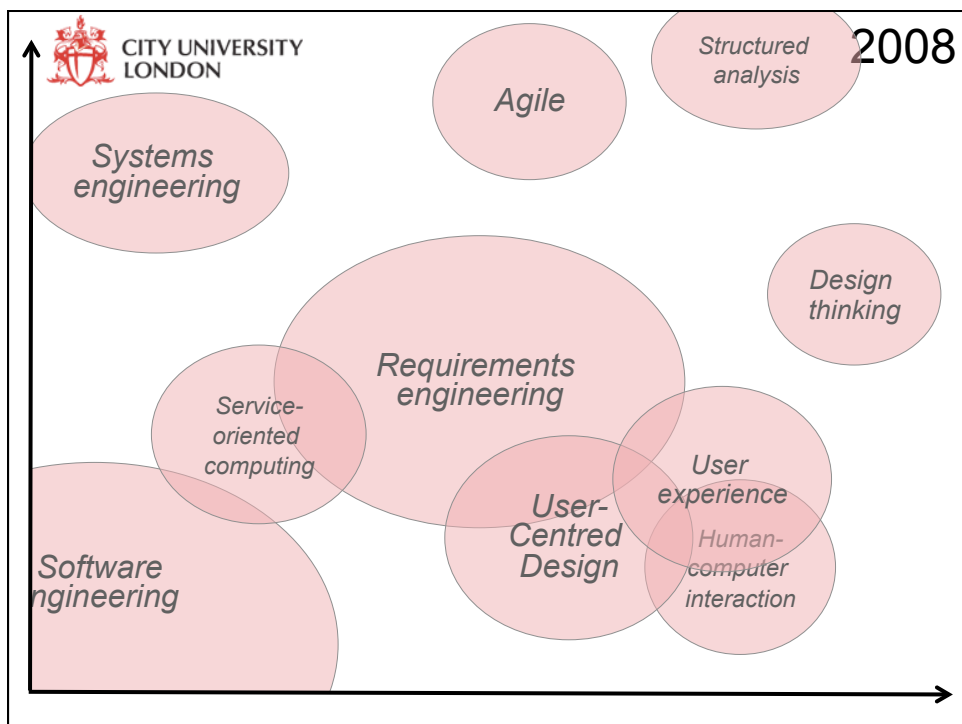
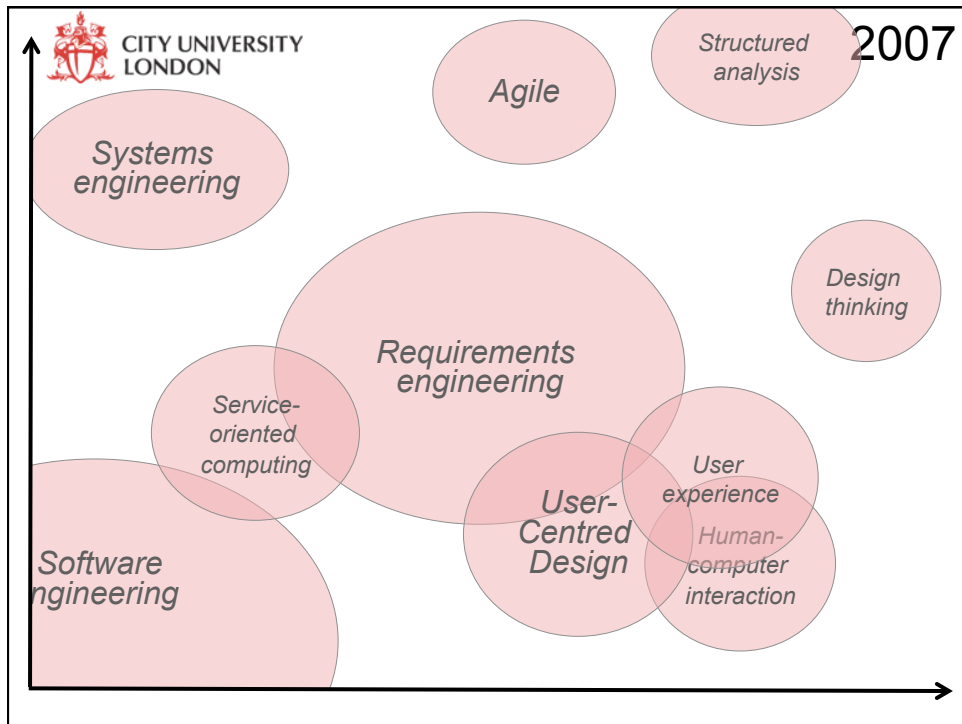


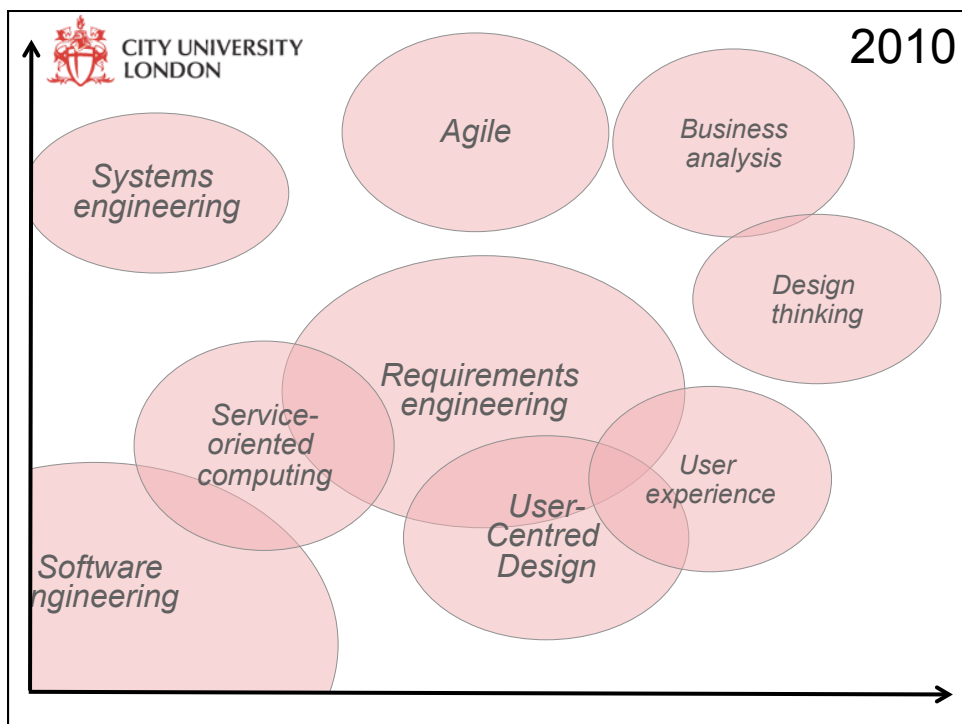
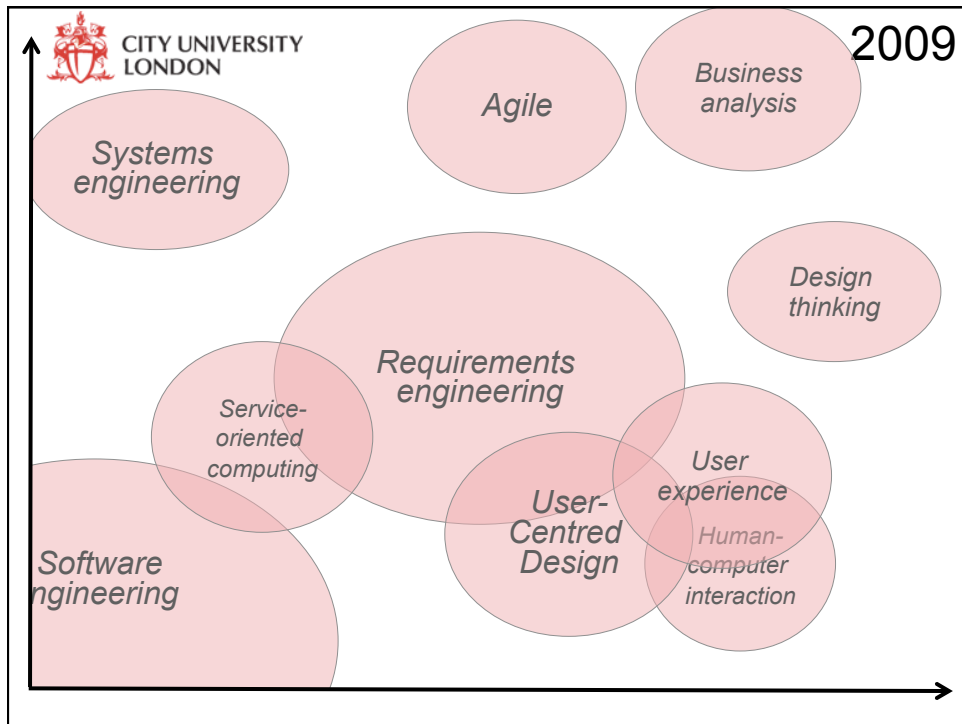


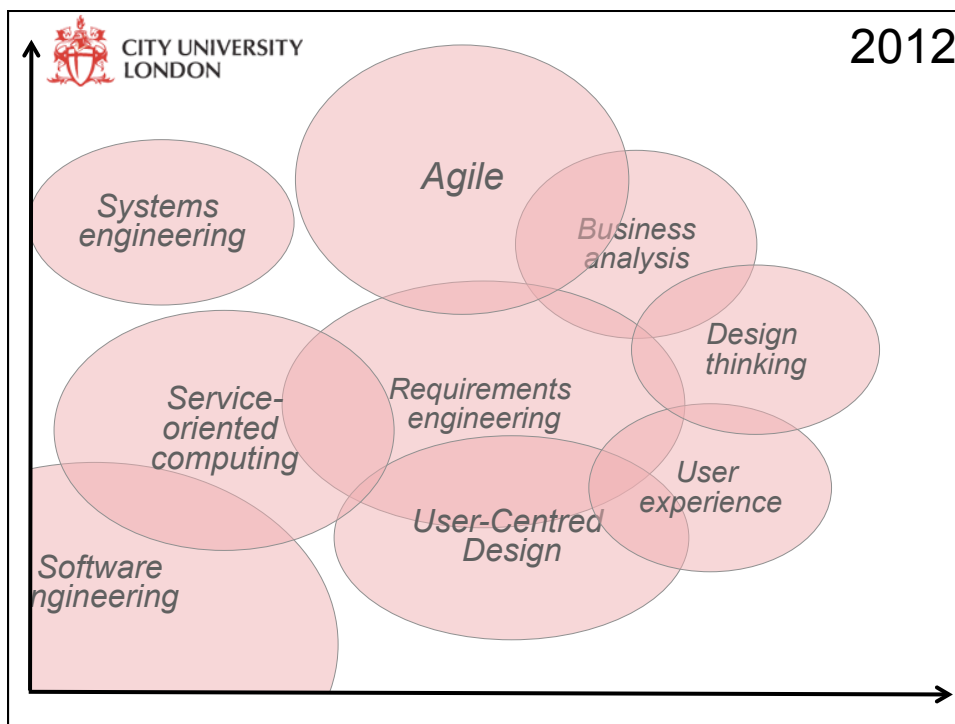
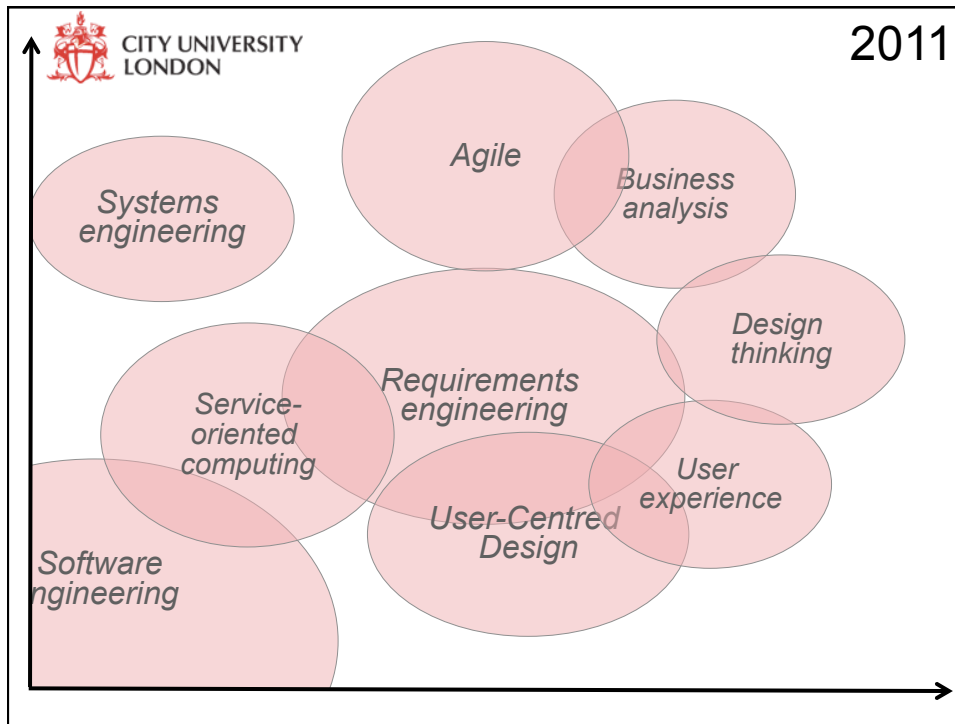














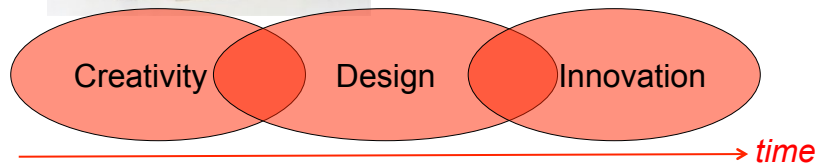


Design Practice in 2013



UK Design Council

- Design **shapes ideas** to become practical and attractive propositions for users or customers. Design may be described as creativity deployed to a specific end
- Design **includes software design**



The Reality about Requirements

Accept that

- Elicited requirements limited by perceptions of **what is possible**
- Customers are frequently **rear-view** mirrors
- People **don't** separate requirements from design



Requirements encapsulate **creative thought**

- Stakeholders already thinking about future

Denys Lasdun

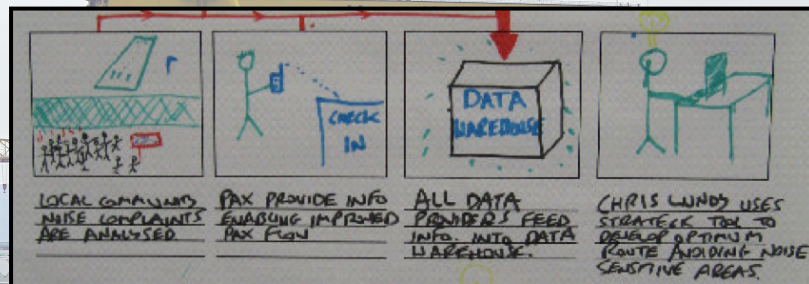
- “Our job is to give the client, on time and on cost, not what he wants, but **what he never dreamed he wanted**; and when he gets it, he recognizes it as something he wanted all the time”



A Real-World Example

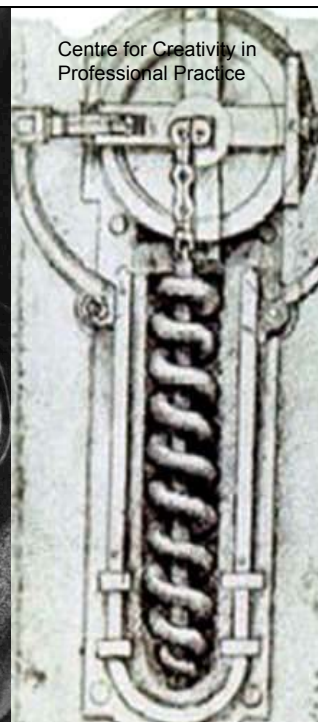
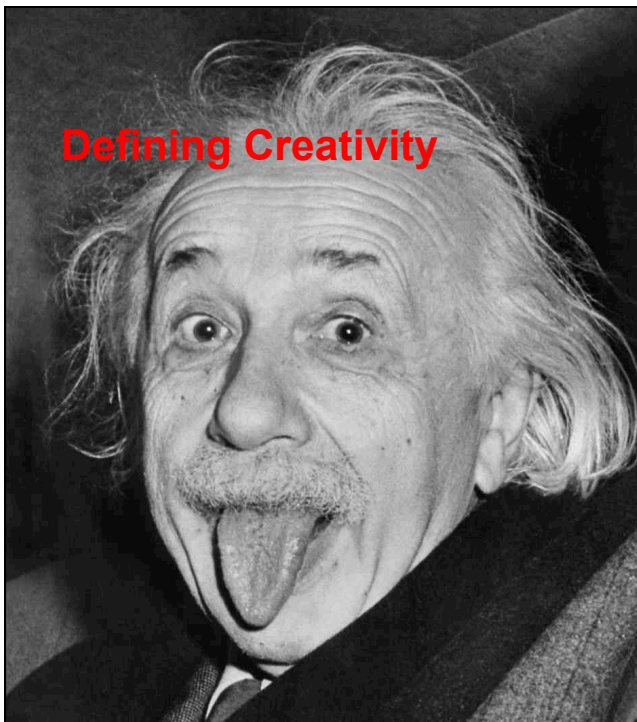
Removed key constraint: weather variability

*Steam catapults; glided approaches; weather-
adapted approach routes*



.. not what they wanted, but what they never dreamed they wanted..

Defining Creativity





A Prototypical Definition of Creativity

Sternberg and Lubart (1999) define creativity as

- “the ability to produce work that is both novel (i.e. original, unexpected) and appropriate (i.e. useful, adapted to task constraints)”

Novel with respect to

- **H-Creativity**: historically creative – new to person-kind (Boden 1990)
- **P-Creativity**: psychological creative – new to the person, but not to person-kind or others (Boden 1990)
- **S-Creativity**: situated creativity – a designer or reasoner had an idea for a specific task novel in that particular situation or domain (Suwa et al. 2000)

Engenders **surprise**

- Deviation in patterns of outcomes (Maher et al. 2013)



Structuralist Creativity

Information processing

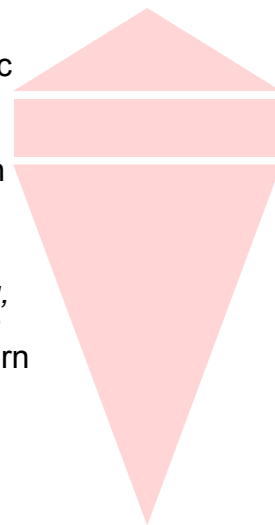
- Exhaustive, structured and systematic search of **divergent** and **convergent** spaces
- Idea and concept generation are both **directed** and **deliberate** (Plsek 1997)

CPS Method

- **Six stages**: *mess finding, data finding, problem finding, idea finding, solution finding and acceptance finding* (Osborn & Parnes 1953)

Digital technologies shift focus from

- Information search to **human-centred creative cognition** (Kerne et al. 2008)





Boden (1990) Categories of Creativity

1. Exploratory creativity

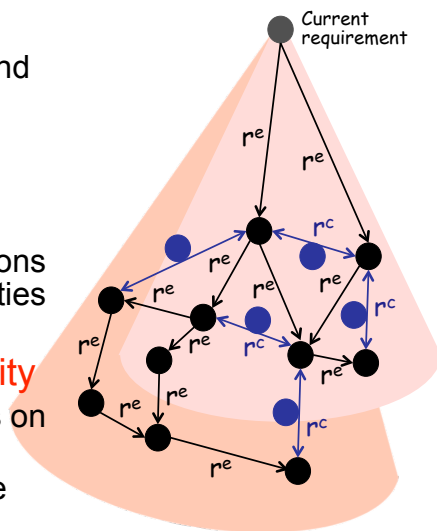
- Search space of partial and complete possibilities
- Rules exist to enable traversal of search space

2. Combinational creativity

- Make unfamiliar connections between familiar possibilities in the search space

3. Transformational creativity

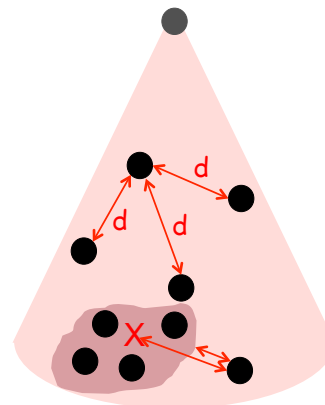
- Challenge the constraints on the search space
- Enlarge space of possible ideas to explore



Defining Novelty

Core to creativity research

- Ritchie (2001) specified formal criteria for creative behaviour of software programs
- Measures **dissimilarity** to existing domain examples
- Shortest **distance** to closest centroid, longest **distance** to centre (Maher & Fisher 2008)
- Exploit **requirements similarity matching engines** – computed dissimilarities in analogical matches (Zachos et al. 2008)



Emergence of Computational Creativity

To replicate human-level creativity using computers

- Digital visual art, poetry, stories, music, metaphors ...

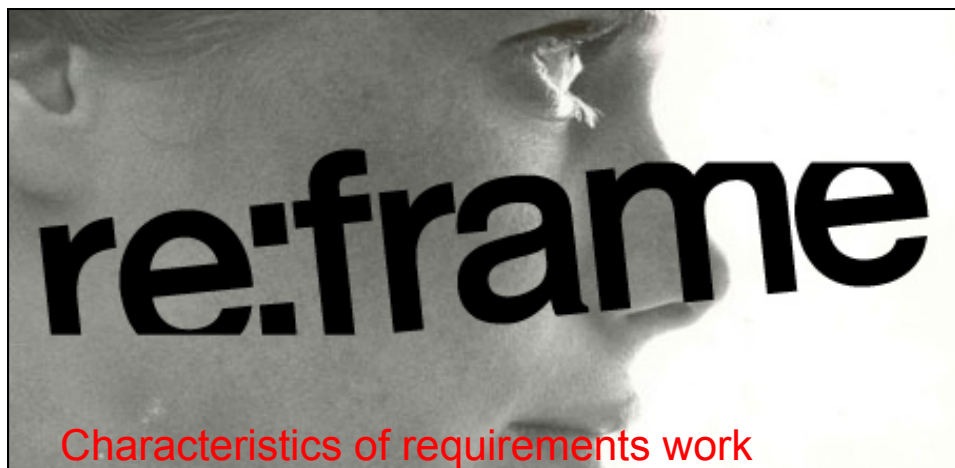
Examples



Forgive me, Father, for I have sinned. It has been a month since my last confession. An enemy slid. The enemy fell. The enemy injured himself. I located a curative plant. I cured the enemy with the curative plant. The tlatooani kidnapped me. The enemy sought the tlatooani. The enemy travelled. The enemy, um, looked. The enemy found the tlatooani. The enemy observed, uh, the tlatooani. The enemy drew a weapon. The enemy attacked the tlatooani. The enemy killed the tlatooani with a dagger. The enemy rescued me. The enemy entranced, uh, me. I became jealous of the enemy. I killed the enemy with the dagger. I killed myself, uh, with the dagger. Ten Hail Marys? Thank you, Father.

Les Ten Hail Marys? Thank you, Father.

Imagine machines that generate creative requirements that we never dreamed we wanted...



Characteristics of requirements work

- Structured search of changing spaces
- Generate novel and useful outcomes
- Practical propositions for users or customers
- Sometimes surprised by outcomes
- Can be machine-led

Requirements work can be framed as creative



Five Requirements Techniques

1. Facilitated workshops
2. Analyzing emergent system properties
3. KAOS obstacle analysis
4. Requirements-based product configurations within constraints
5. Model checking requirements specifications in TROPOS



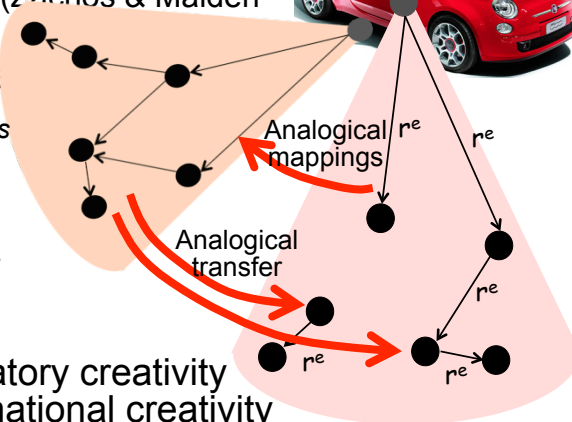
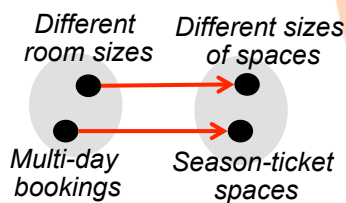
Facilitated Creativity Workshops

Fiat real-time parking space booking

- Retrieved analogies: hotel reservation web applications (Zachos & Maiden 2008)



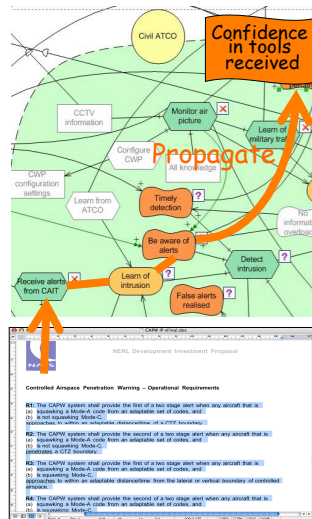
Analogical inference



Exploratory creativity
Transformational creativity

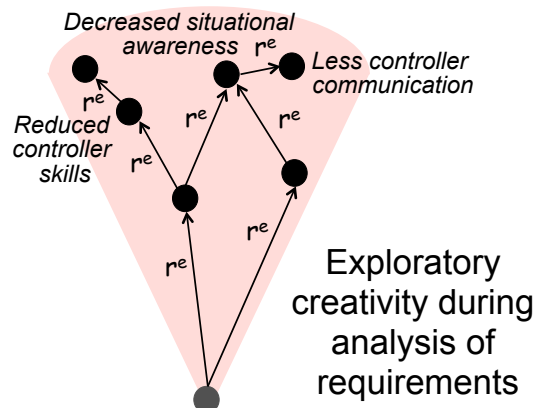


Analyzing Emergent System Properties



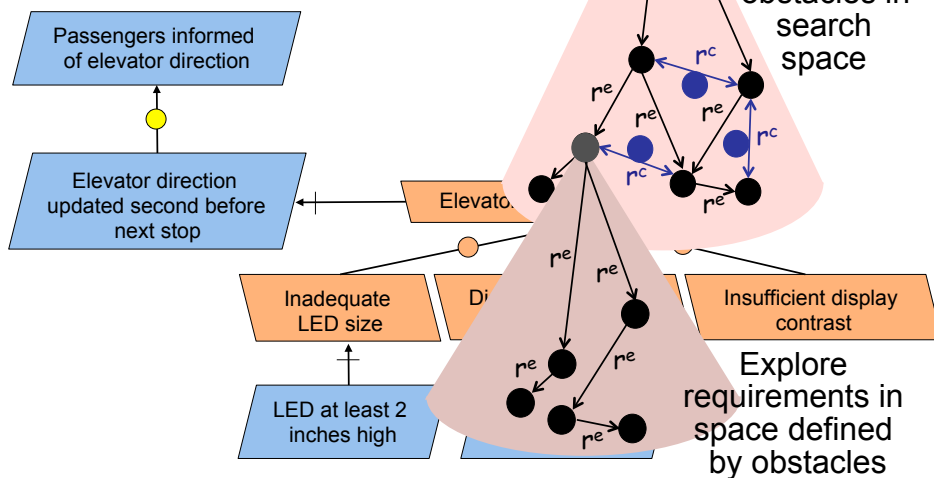
Emergent qualities of system
from new software requirements

– (Maiden et al 2007)



KAOS Obstacle Analysis

Goal analysis (Objectiver 2007)

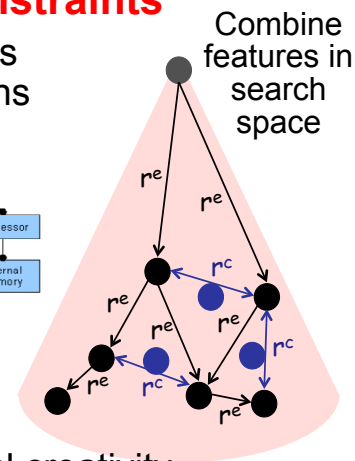
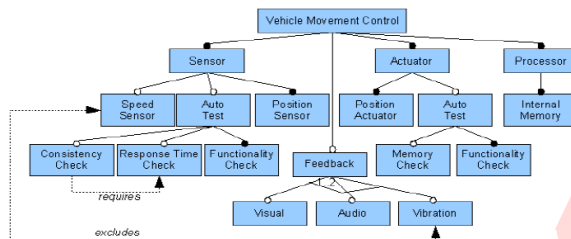




Requirements-Based Product Configurations within Constraints

Discover permitted combinations of different product configurations

– Salenisi et al. (2010)



Combinational creativity



Model Checking Requirement Specifications

i*/TROPOS specification (Fuxman et al. (2001))

Avoid unreasonable claims

Dependency CoverDamages

Fulfillment

assertion condition for dependee

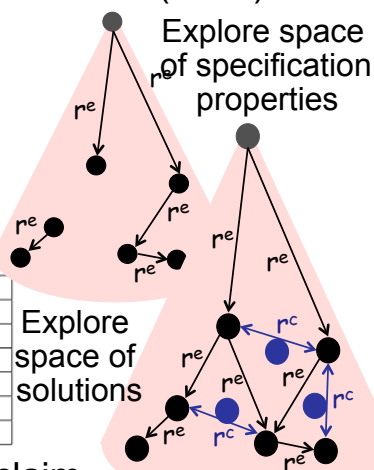
$cl.car.runsOK \rightarrow \exists rep : RepairCar$

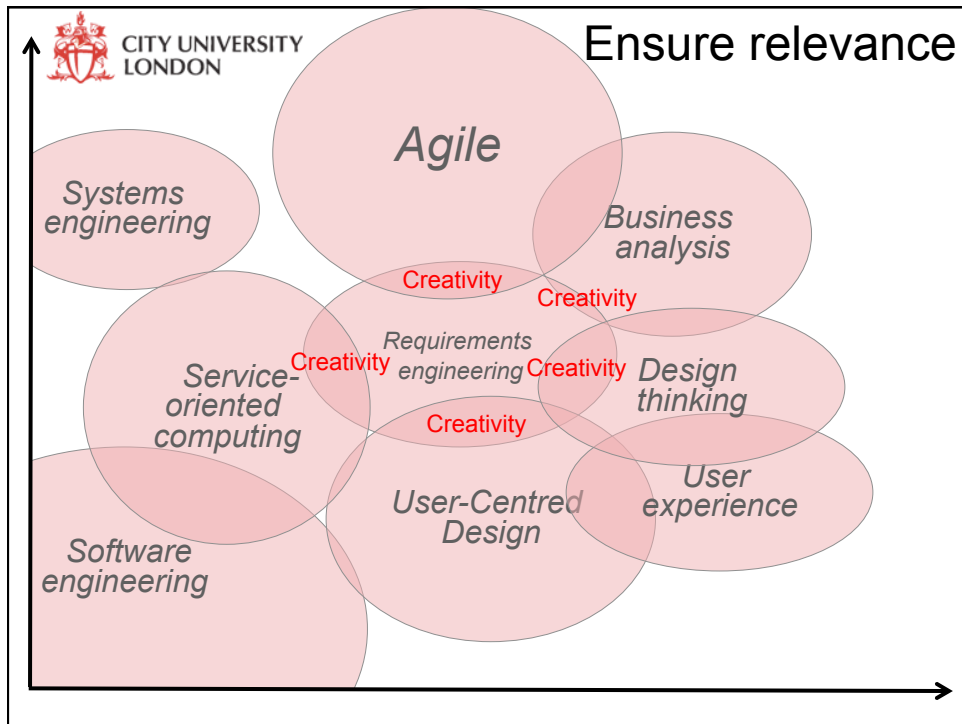
$(rep.cl = cl \wedge \text{Fulfilled}(rep))$


Generates counter-examples

	t_1	t_2	t_3	t_4	t_5
car1.runsOK	T	⊥	⊥	T	T
cl1.car		car1	car1	car1	car1
cl2.car		car1	car1	car1	car1
cov1.cl		cl1	cl1	cl1	cl1
Fulfilled(cov1)		⊥	⊥	⊥	T
rep1.cl			cl2	cl2	cl2
Fulfilled(rep1)			⊥	T	T

One solution– to repair before claim





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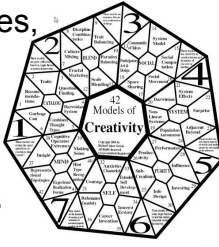
“Creatify” Your Requirements Work

Reframe as creative information search and idea discovery

- Structured search of spaces of requirements, emergent qualities, obstacles, configurations, specification properties
- Generates novel and useful outcomes that surprise
- Practical propositions for users

Encourage you to exploit

- Creativity **theories** and **models**
- Wide range of creativity **support tools**
- New types of **computational creativity** capability



REFOCUS



Remember.....

Creativity is

- A **macro-economic driver** for growth
- **Needed** by businesses
- **Funded** by governments
- **Available to help** from requirements work



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